

Acton-Boxborough Regional School District Superintendent's Office 16 Charter Road Acton, MA 01720

978-264-4700 www.abschools.org

Glenn A. Brand

Superintendent of Schools

To:

Acton Boxborough Regional School Committee

From: Glenn A. Brand

Date: 01/16/15

Re: FY16 Budget Memo

Please find enclosed the FY16 Superintendent's Proposed Preliminary budget by line item reporting along with a revised Table 6 Assessment report. This financial data has been assembled through a report generated from our MUNIS financial accounting system. All comparisons are between the FY16 proposed budget and the FY15 revised budget, as re-voted at the November 6, 2014 School Committee Meeting. That revision increased the FY15 budget revenues and expenditures by \$451,297 to reflect the additional Middlesex Retirement Contribution from each town not included in the initial voted budget, due to timing of data from the retirement system reflecting the full impact of the expanded Region.

The budget request represents an increase of 4.89% or \$3,742,332 in overall expenses, from \$76,455,123 the current fiscal year (FY15) to \$80,197,455 in FY16. This operational increase translates to an overall increase in the total assessment to member towns of 6.6%, and increases for the Town of Acton of 6.8% and for the Town of Boxborough of 5.6%.

This reflects a change from the previous preliminary budget that you received at your January 8th School Committee meeting which reflected a 5.25% increase or \$4,014,018 above the current year's operating budget. The revisions within this version captures changes as the result of the administration's opportunity to more thoroughly review each of the hundreds of line items, categories and departments. This accompanying budget does not reflect any recommended programmatic reductions at this time.

It must also be pointed out that as a result of full regionalization, there is limited historical data from previous years in which to compare operational expenses. In fact, with the common agreement held by both the administration and members of the School Committee that comparing expenses between FY14 (the fiscal year prior to regionalization) to that of FY15 (the current fiscal year and the first year of regionalization) is not an accurate means to compare, there is no FY14 data included within this report. As a result, as we enter the budget development phase for FY16 the only true source of comparative data is that of this current year.

There are a number of things to note within the report that is included herein:

- i) Character Codes: The leading two pages of the document reflect the roll-up budget by Character Code. These categories reflect the rolled-up budget within these respective areas, consistent with prior budget presentations, and the detail that comprises each of these codes/categories is found throughout the pages of the report that follow.
- ii) Defining Levels: the budget detail is tracked in a number of columns. I would draw your attention to the 2016 Level I column as that reflective of what could be considered an Initial budget request with the column entitled 2016 Level 3 as the Superintendent's Request.
- iii) Comparing FY15 to FY16: in order to compare FY15 to FY16 it is necessary to use the data included in the Revised Budget 2015 column and compare directly to the data captured within the 2016 Level 3 column.
- engaged in a process that has resulted in a number of reclassifications as the regional school district moves more completely to the new chart of accounts. This has led to the shifting of budgets between line items which is why you will often note tremendous increases as a percentage even when the total funding in the line item might be rather minimal. This reclassification holds true in particular for capital line items. This process will be ongoing for the remainder of the current year.

In closing, there are a number of things that the School Committee must still guide the administration on over the course of the next few weeks as we seek to establish a final FY16 budget request that can best support the operational needs of the district while living within the financial means of the two towns.

First, coming to agreement on the most appropriate level of the use of our reserves within the *Excess & Deficiency (E & D) Fund* will be essential. The current budget included herein assumes the use of \$200,000 from E & D however I continue to have concerns with the total amount of E & D we currently have available in relation to the total budget.

Second, there will need to be a final determination as to the correct level to budget for the assessment from Middlesex Retirement. This assessment is being contested by the region and both towns and updates should be available as we move forward on the likelihood of a change.

Third, we will need to determine an appropriate level to cast projected revenue sources on from the state, including funding through Circuit Breaker reimbursement for out-of-district Special Education tuition costs and regional transportation aid.

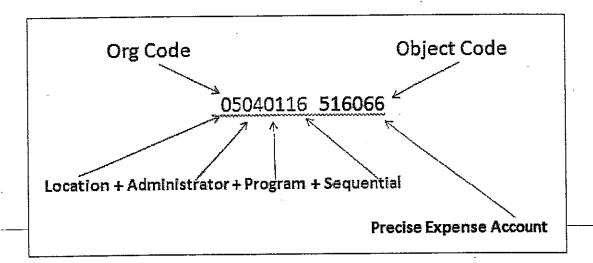
And finally, the School Committee will need to provide a clear direction as to the necessary level of program and service reductions that might be necessary in order to align our district's needs with the funding capacity of the towns of Acton and Boxborough.

I look forward to the opportunity of engaging in further discussion at our January 22^{nd} meeting.

ABRSD Chart of Accounts Key

Each ABRSD account number is made up of an *Organization (Org) Code and an Object Code*. Each **Organization Code** is coded using the following logic. The first two digits of each account represent the location number of the account. The next two numbers represent the Administrator responsible for the account. The next two digits of the account number reflect the program code for each account. The next two digits are sequential.

For example, the account CO PERSONNEL ADMIN TRAINER – CPR is coded as 05040116 516066: 05040116 > **05** for Central Office, **04** for Personnel Director, **01** for Admin, **16** is sequential Each ABRSD account number is also made up of an **Object Code** that represents the type of DESE expense that the account is made up of. Each Object Code is linked to a unique character code which groups similar expenses together for presentation purposes.



Location Codes

<u>Code</u>	<u>Description</u>	<u>Short</u> <u>Description</u>
- 05	CENTRAL OFFICE	СО
11	ADMIN BLDG	AD
12	MAINTENANCE SHED	MS
13	REGIONAL TRANSPORTATION	RT
14	DISTRICT WIDE	DW
15	SENIOR HIGH	SH
16	JUNIOR HIGH	JH
17	BLANCHARD	BL
18	CONANT	CN
19	DOUGLAS	DO
20	GATES	GA
21	MCCARTHY TOWNE	, MC
22	MERRIAM	ME

Admin Codes

<u>Code</u>	<u>Description</u>
01	SUPERINTENDENT
02	DIR CURR AND INSTRUCTION
03	FINANCE DIRECTOR
04	PERSONNEL DIRECTOR
05	PUPIL SERVICES DIRECTOR
06	EDUCATIONAL TECH DIRECTOR
07	FACILITIES DIRECTOR
08	MUSIC DIRECTOR
09	ART DIRECTOR
10	TRANSPORTATION DIRECTOR
11	GRANTS COORDINATOR
12	FOOD SERVICE DIRECTOR
13	ATHLETIC DIRECTOR
14	COMMUNITY ED DIRECTOR
15	SENIOR HIGH PRINCIPAL
16	JUNIOR HIGH PRINCIPAL
17	BLANCHARD PRINCIPAL
18	CONANT PRINCIPAL
19	DOUGLAS PRINCIPAL
20	GATES PRINCIPAL
21	MCCARTHY TOWNE PRINCIPAL
22	MERRIAM PRINCIPAL
39	HEALTH ED

Program Codes

<u>Code</u>		<u>Description</u>
01	ADMIN	
11	SERVICES	
17	ACTIVITIES.	
21	FACILITIES	
27	INSTRUCTIONAL	
31	ABSAF	
41	LUNCH	
51	SCHOLARSHIP	
61	GRANT	
71	SPECIAL REVENUE	
81	ATHLETICS	
91	COMMUNITY ED	
96	DRIVERS' EDUCATI	ON
98	USE OF FACILITIES	



ACTON-BOXBOROUGH REGIONAL SCHOOL DISTRICT

FY'16 SUPERINTENDENT'S PRELIMINARY BUDGET REQUEST

School Committee Meeting January 22, 2015

2 2 2

FY'16 Budget – overview to date

- December 18th ABRSD School Committee meeting priorities around the FY'16 budget request were outlined
- Budget assumptions were defined and 5 year history of E&D, Town turnbacks, and the total budget levels were reviewed
- . Budget drivers were identified and discussed
- January 8th ABRSD School Committee meeting totals of preliminary budget, funding sources, expenditures and preliminary assessments were presented
- . Efficiencies and reductions were highlighted
- Requested but unbudgeted items (deferred needs) were identified

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FY'16 Other Funding Sources-only Regional Transportation changed OTHER FUNDING SOURCES: 14,393,376 (1(3,059) (450,739) 14,254,476 (19,279) CHAPTER 70 AID CHAPTER 70 AD SCHOOL CHOKE ASSESSMENT ICHART ER SCHOOL ASSESSMENT ICHART ER SCHOOL ASSESSMENT REGIONAL TRANSPORTATION REVOLVING FÜ REGIONAL TRANSPORTATION REVOLVING FÜ REGIONAL BOUTS AD CHARTER SCHOOL REMINURSEMENT MERCH (42,432) (541,605) (12,675) 1,739,727 (63,418) (63,418) (63,418) 110,266 1,295,794 192.6-19 (27.600) (192,649) (192.649) 101.200 139,600 (106,521) (451,297) 6,668 133,282 451,297 65.575 451,297 63,707 Member Town contrib to Muldieser Recurement 7,535° PREMICALSONIOANS TRANSFER FROM E&D 300,006 (200,000) 200,000 (100,000 451.297 (711.767) OTHER FUNDING SOURCES 15.719.103 16,170,400 (5,458,633 REGIONAL ASSSESSMENT ACTON REGIONAL ASSINT - BONBOROUGH TOTAL REVENUES 49.690,145

FY'16 Expenditures	s-upd	ated
	FY'15	FY16

	FY'15 Revised	FY16 Preliminary	Increase (Dec	rease)
;Category;	Budget	Budget	5	%
. Salaries and other compensation	48,761,898	50,771,070	2,009,172	4.12%
Fringe benefit and related costs	12,275,574	13,358,409	1,082,835	8.82%
Fringe as % of total compensation	25,296	26.3%		
Special Education tuition and transportation	6,553,925	6,798,598	244,673	3.73%
Capital outby and debt service	2,490,363	2,441,202	40,839	1.70%
A.li other	6,463,363	6,828,176	364,813	5.64%
Total Expenditures:	\$ 76,455,123	\$ 80,197,455	\$ 3,742,332	4.8996

FY'16 Preliminary Assessments – Changes since 1/8/15:

Assessments:

	<u>1/8/15</u>	1/22/15	Decrease
•Acton	53,675,634	53,476,415	199,219
-Boxborough	11,304,363	11,262,407	41,956
•Total	<u>64,979,997</u>	64,738,822	<u>241,175</u>

FY'16 Budget: Next Steps

- January 31 Budget Saturday Meeting
 8:30 a.m. in the RJG Junior High Library
- February 5 FY'16 ABRSD Budget Hearing
 7:00 p.m. in the RJG Junior High Library



ACTON-BOXBOROUGH REGIONAL SCHOOL DISTRICT

FY'16 SUPERINTENDENT'S PRELIMINARY BUDGET REQUEST

School Committee Meeting January 8, 2015

FY'16 Budget Priorities

- . At the December 18th ABRSD School Committee meeting the priorities around which the FY'16 budget request would be built were outlined.
- Central to these requests includes meeting the needs of all of our students.
- While overall enrollment is decreasing, the percentage of high needs students is growing rapidly.
- . These requests fall to those students receiving:
 - instruction for English Language Learning
 - individualized Special Education instruction
 - specialized services in support of students receiving mental health services

FY'16 Preliminary Budget in Context

Funding Sources Overview

FY'15 (voted 11/2014) \$ 16,170,400 FY'16 proposed \$ 15,489,144

Decrease from FY'15 \$ (681,256) (4.21%)

Expenditure Budget Overview

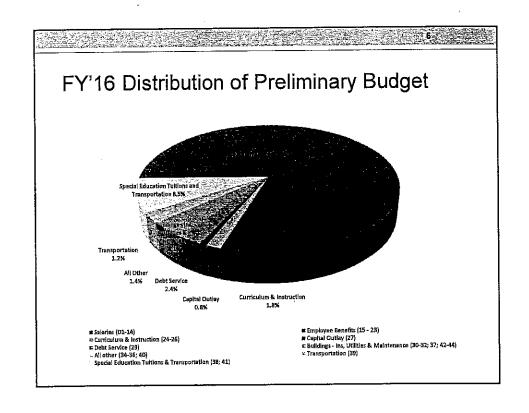
FY'15 (voted 11/2014) \$ 76,455,123 FY'16 preliminary \$80,469,141

Increase over FY'15 \$ 4,014,018 5.25%

Funding sources are declining 4.21% while the preliminary budget is rising 5.25% when compared to FY'15.

	('16 Other Fu	U				
				TABLE 6		
от	HER FUNDING SOURCES:	FY'15B VOTED	FY'LLD REVISED	FY'15 CHANGE	FY'16B	Inc (Dec) FY"16
1000R14 1000R14 1000R14 1000R14	SCHOOL CHOICE ASSESSMENT CHARTER SCHOOL ARSESSMENT SPECIAL EDUCATION ASSESSMENT REGIONAL TRANSPORTATION REGIONAL TRANSPORTATION REVOLVING FUND REGIONAL BONUS AID CHARTER SCHOOL REIMBURSEMENT Member Town contrib to Middlese Retirement PREMIURS ON LOAMS	(49,279) (477,587) (12,666) 1,296,794 - 139,060 67,707 -	(91,711) (541,005) (12,675) 1,729,727 (192,649) 139,000 133,282 451,297	(42,433) (63,418) (9) 432,933 (192,649) - 65,575 451,297	(430,739) (12,675) 1,296,794 111,200 26,761	110,25 (432,933 192,64 (22,800 (106,52) (451,29)
	TRANSFER FROM EAD	500,000	300,000	(200,000)	200,000	(100,001)
	OTHER FUNDING BOURCES	15,719,103	16,170,400	451,297	15,489,144	(681,35

FY'16 Expend	itures			
	FY'15	FY16		
	Revised	Preliminary	Increase (Decr	ease)
Calegory:	Budget	Budget	\$	%
Salaries and other compensation	48,760,920	50,875,082	2,114,162	434%
Fringe benefit and related costs (includes OPEB)	12,275,574	13,357,929	1,082,355	8.82%
Fringe as % of laid compensation	25.2%	26.3%		
Special Education tuition and transportation	6,353,925	6,796,374	242,449	3.70%
Capital outlay and debit service	2,413,527	2,577,272	163,745	6.78%
All other	6,451,177	6,862,484	411,307	6.38%
Total Expenditures:	S 76,455,123	\$ 80,469,141 \$	4,014,01B	5.25%



FY'16 Preliminary Assessment

			isto introducine
FY'16 Total expenditures	\$80,469,141	\$68,130,715	\$ 12,338,426
FY'16 Other funding sources	\$15,489,144	\$13,100,718	\$2,388,426
FY'16 Assessment	\$64,979,997	\$53,675,634	\$11,304,363
FY'15 Assessment	\$60,284,722	\$49,690,145	\$10,594,577
Assessment Increase	\$4,695,275	\$3,985,489	\$709,786
% Increase		8.0%	6.7%

FY'16 Preliminary Budget: Efficiencies & Reductions

Targeted Enrollment Reductions:

- 2.0 FTE Elementary Teachers (Blanchard & Conant)

Total: \$142,000

Additional Reductions

- 1.0 Custodian (.5 @ Blanchard 2nd Shift & .5 3rd Shift at ABRHS) (\$67,000)
- Energy Budget Consultant (\$14,000)

Total: \$ 81,000

Total reductions: \$223,000 (3.0 FTEs)

FY'16 Preliminary Budget: Proposed Personnel Increases

The following represent proposed personnel increases included within the FY'16 preliminary budget:

- 0.6 FTE ELL Teacher (Elementary)
- 1.0 SpEd ETL, Transition & Academic Support (JHS)
- 0.6 Special Education Teacher (Elementary)
- 19 hour ODP Assistant (SHS)
- 0.4 School Psychologist (Elementary)
- 19 hour Office Support (Pupil Services)

Total: \$239,303 or 3.8 FTEs

10

Meeting the Needs of All Students

- •Growing range & number of diverse student needs.
- •Faculty/staff are striving to meet these demands in a wide variety of programs including regular education, Special Education and our English Language Education (ELE).
- •Effectively meeting these needs cannot be achieved solely through professional learning or new teaching practices but requires additional resources.
- •FY'16 request provides for additional capacity in direct instruction to students as well as student support.

Elementary Special Education Staffing Learning Centers

- Current/projected case loads in Learning Centers with allocated staffing impacts meeting recommended guidelines.
- •The administration is committed to establishing a model that includes three (3) Special Education teachers within each school over the long-term.

	a tropletor					
FY15	4.0	2.0	2.0	2.4	2,0	2.4
Current Case Load	12.5	21	31	30	23,5	21.5
FY16	3.0	2.0	3,0	3.0 (+ 0,6 FTE)	2.0	2.4
FY16 Caseload	19	18.5	15.5	19	19,5	19
		-				

FY'16 Special Education: Out of District Tuition & Transportation

Out-of-district commitments represent a legal requirement and continue to be of concern

Transportation costs are rising to \$232K:

•CASE Assessment (4.3% or \$63K) and bus monitors & nursing services represent \$169K

Tuition costs net is only \$10K increase, however additional considerations:

- •Estimated increased tuition rates at 5% (CASE), 3% other
- Circuit breaker offset at 70% anticipated claim
- Only known or highly likely placements included
- ·Savings included for return to district programs or aging out

English Language Learners (ELL)

- This program area continues to grow in number of students and regulatory demands.
- The current staffing pattern makes it difficult for us to meet recommended guidelines.
- The district is required to have in place administrative support from a licensed ELL administrator.
- This FY'16 request includes a 0.6 additional FTE to expand direct service to students and help secure the necessary administrative position funded in the FY'15 budget.

Additional Personnel Requests

Elementary Psychologist (0.4 FTE)

- Increased demands of specialized assessments are currently completed by Guidance Counselors which impacts direct service to students.
- According to a review of both outside professionals a review of other district practices it is not a desired practice for GCs to complete cognitive testing.
- Although the recommendation was for a 1.0 FTE only a 0.4 FTE is being recommended.

Jr. High Special Education ETL, Transition & Academic Support (1.0 FTE)

 This position addresses two needs: i) Assists with the building-based needs in relation to the transition of Spec. Ed. Students; ii) also addresses the expansion of the 0.5 Reading/Academic support position.

Other FY'16 Preliminary Budget Increases

There are additional increases of \$497,789. Without these the budget increase would be 4.6%, not 5.25%.

OPEB Trust Contribution

38.3% increase or \$194,000

FY'13 \$236,000

FY '14 \$376,000

FY '15 \$506,000

FY '16 Preliminary Budget \$700,000 (+ Acton's contribution = \$1.1m)

Middlesex Retirement Contribution

17.3% increase or \$303,789 (under review)

FY '15 Initial Budget

\$1,304,911

FY '15 Revised Budget

\$1,756,208

FY '16 Preliminary Budget

\$2,059,997

Capital Planning

- Maintaining the infrastructure of our eight (8) facilities and all of our campus space is critical.
- The district will continue with its ongoing efforts to maintain and improve the condition of our buildings, technology and overall learning environments.
- Within the FY'16 budget, there is a proposed commitment to identify a long-term view of our capital needs through an Existing Conditions Study.

Existing Conditions Study

- The FY16 budget includes a project line of \$200,000 to complete an Existing Conditions Study.
- Estimate based upon an industry estimate of square footage.
- Study will examine a wide-range of areas:
 - i) Evaluation of Existing Conditions
 - Deferred Maintenance
 - Code Required Upgrades
 - ii) Educational Programming
 Demographic Projections
 Comparisons to MSBA Guidelines
 Evaluation of Curriculum vs. Building Space Needs
 - Iii) Options Development for District

FY16 Operating Budget: Deferred Needs

There are additional requests that were also submitted from the administration but are not recommended at this time due to financial resources. They represent requests that will need to be considered as part of a future budget request:

- 2nd Elementary Literacy Specialist/Coach
- 0.6 Elementary Psychologist
- 0.2 Speech & Language Chair Increase
- 1.0 ELL teacher Direct Instruction
- 3.2 Elementary Special Education

FY'16 Budget Planning: Next Steps

- January 22 School Committee Meeting
 7:00 p.m. in the RJG Junior High Library
- January 31 Budget Saturday Meeting
 - 9:00 a.m. in the RJG Junior High Library
- February 5 FY'16 ABRSD Budget Hearing
 - 7:00 p.m. in the RJG Junior High Library

Office of the Superintendent Acton-Boxborough Regional School District Acton, MA 01720 (978) 264-4700 x 3206 http://abschools.org

T0:

Acton-Boxborough Regional School Committee Members

FROM:

Glenn A. Brand, Superintendent of Schools

DATE:

12/16/14

RE:

FY16 Preliminary Budget

The Administration is currently engaged in the development of the FY16 (2015-16) operating budget for the Acton-Boxborough Regional School District. This proposed plan will be presented at your January 8th School Committee meeting and will detail the total request alongside the percentage increase over the current budget year.

The delivery of an operating budget for a school district centers on a larger 'story.' Some of this story must put into perspective our historical past alongside an understanding of the resources necessary to support our district's mission of preparing all students to attain their full potential as life-long learners, critical thinkers, and productive citizens of our diverse community and global society.

Consideration of this historical data represents a critically important element of budgetary development. However, given the combined effort of transitioning from three (3) separate school districts into one (1) the ability to make true line-by-line comparisons is simply not possible in all areas. Within the pages that follow efforts have been made to establish as clearly as possible a budgetary history that puts into context the fiscal reality of the last few years.

This information also seeks to provide a basis upon which we begin to build our budget planning for the next school year. Before we begin to focus on any significant increases that are designed to provide program improvement or enhancement, the budgetary drivers that create the foundation upon which this budget is built must be considered. Such things as insurance costs, Middlesex Retirement, OPEB and the like represent significant commitments that the administration must contend with as we seek to establish our budget. In many respects as significant as maintaining our current human resources, they contribute largely to the foundation of the budget that we must look to establish and support and attention to these fiscal realities must be observed.

Finally, a review of the budgetary documentation presented last year identifies three (3) priorities which then served as the underlying focus for what is our current FY15 budget. These priorities included:

- i) Developing a unified Pre-K to 12 budget
- ii) Meet the growing state and federal requirements for school leadership
- iii) Meet the needs of increasing numbers of our at-risk students

In many respects, these priorities continue for our organization as a district. While we continue to benefit from the cost savings resulting from regionalization, it is clear to me as your Superintendent that there continues to be a strong emphasis on ensuring that we have the resources necessary to meet the wide range of needs for a growing segment of our student population. From Special Education to English-Language Learning, the FY16 budget request will identify additional resources that are felt to be essential in shoring up and expanding the district's capacity to address these needs.

The following dates will serve as additional opportunities for you to consider the FY16 budgetary request:

January 8, 2015 – Superintendent's FY16 Preliminary Budget Presentation January 22, 2015 – Superintendent's FY16 Budget Discussion January 31, 2015 – Budget Saturday February 5, 2015 – Public Hearing on the Superintendent's FY16 Budget February 26, 2015 – Initial ABRSD budget assessments VOTE

As has been the case throughout the last number of years, FY16 is shaping up to be another challenging year from a fiscal standpoint. Extensive dialogue will be required about the proposals and requests as we position our district in the best possible way to advance our programs and opportunities for students while meeting the increasing demands associated with providing these services. As your Superintendent I look forward to participating in these discussions and decisions with you and my leadership team.

ACTON-BOXBOROUGH REGIONAL SCHOOL DISTRICT

FY16 BUDGET PRESENTATION #1: SETTING THE STAGE December 18, 2014

Setting the Stage

- The administration is engaged in the development of the 2015-16 (FY16) operating budget for the full PreK-12 regional district
- This first presentation attempts to set the foundation upon which the FY16 budget request is being built

Budget Priorities for FY15

- A review of the budgetary priorities for this current year include three (3) priorities:
 - i. Developing a unified Pre-K to 12 budget
 - ii. Meet the growing state and federal requirements for school leadership
 - iii. Meet the needs of increasing numbers of our at riskstudents

Budget Priorities FY16

- We continue to benefit from savings and realignment from regionalization
- State and federal mandates will continue as a challenge for districts throughout the Commonwealth
- Our greatest challenge continues to be a strong focus on providing our district with the capacity and resources necessary to meet the needs of all students in light of rapidly increasing at-risk and higher needs students
 - Special Education
 - English Language Learners (ELL)
 - Low Income

Enrollment Snapshot:

Highlights:

- Enrollment continues to be a factor to watch closely
- Enrollment is down in both Acton and Boxborough this year following recent trends and projections
- As we look to FY16 we are projecting some minor reductions

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FATERITY	2352	765	1596	376	150	332
	2327	754	1569	368	141	304
FIGURE .	2292	717	1565	338	145	299

Does not include Choice or AB Staff

Enrollment Continued

- Within the FY16 budget the administration has carefully reviewed the data and has made reductions that reflect School Committee class size guidelines
- It is important to keep in mind that these changes, especially at the elementary level, are dispersed across six (6) elementary schools
- As we consider our long-term personnel needs, enrollment as a factor is not the only point to consider – but so too is the intensity of the growing needs of some of our student population.

FY16 Budget Building Assumptions

As provided to the School Committee at the October 16 meeting:

Funding Sources:

The FY16 preliminary budget is built around the following as assumptions of funding sources:

- Level funded state/federal entitlement grant funds
- ii. Limited reliance on E & D
- iii. No new School Choice students, except siblings
- iv. Existing User fees (with the exceptions presented this evening)

FY16 Budget Building Assumptions

Level Services:

The following level service operating expenditures are considered as a part of this budget:

- i. OPEB funding level
- ii. Fixed costs and obligations
- III. Special Education programming in district where possible
- iv. Health Insurance Premiums
- v. Number of teaching sections at all grade levels based upon class size guidelines and enrollment projections
- vi. Appropriate staffing levels for other Prek-12 staff
- vii. Continuation of commitment to professional development
- viii. Continued technology replacement
- ix. Legal mandates are met

FY16 Budget Building Assumptions

Excess & Deficiency Funds

- Every regional school district shall maintain an excess and deficiency fund
- A regional school committee may use all or part of the certified balance in the E & D fund as a revenue source for its proposed budget
- If the certified balance exceeds 5% of the proposed budget the Committee must use the amount in excess of the 5% as a revenue source for its proposed budget

FY16 Budget Building Assumptions

E & D continued

	ASTROPPORTUGE		PASTERINE
F-10171	\$36,858,436	\$1,711,823	4.6%
	\$38,228,410	\$1,925,118	5.0%
EPOPE 3	\$38,502,351	\$1,892,727	4.9%
	\$39,114,804	\$1,510,041	3.9%
3200	\$41,571,900	\$1,100,000	2.6%
EQUE:	\$76,003,826	\$1,100,000	1.4%

FY14 is not certified; used \$500,000 for FY15

FY10-15 Appropriated	Budget History –
Voted Budget	

		ត្រាតាវគ្គនោ		andreas-	20.050.420	
	25,753,783	3.12	5,333,590	1.14	36,858,436	0.54
2000年 第二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十	25,910,449	0.61	5,442,590	2.04	38,228,410	3.72
	26,113,719	0.78	5,608,417	3.05	38,502,351	0.72
	26,562,103	1.72	5,802,752	3.47	39,114,804	1.59
	26,960,725	1.5%	5,798,320	08	40,482,330	3.50
					75,326,095	
				·	76,003,826	0.90
					76,455,123	1.50

Turnback History

	All the second	
FY '14	\$34,914	\$35,348
FY '13	\$292,455	\$190,781
FY '12	\$269,167	\$359,778
FY '11	\$660,282	\$497,218
FY '10	\$224 , 93 1	\$200,789
FY '09	\$1,244,703	\$948,158
FY '08	\$187,359	\$7,236
FY '07	\$48,985	\$21,297
FY '06	\$344,255	\$172,266
FY '05	\$336,074	\$113,236
Ten Year Total	\$3,643,125	\$2,546,106

Current Assumptions for Revenues and other Funding Sources

- Governor's Budget will be released at the end of February
- Assuming Chapter 70 at \$25 per student minimum increase, roughly 1%
- Assuming Regional Transportation aid at FY'15 budgeted levels (consistent with possible 9C cuts)
- Assuming Circuit Breaker at 70%
- Minimize use of E&D currently recommending \$250K

Budget Drivers

- OPEB
- Middlesex Retirement
- · Health Insurance
- Salaries
- Debt Service
- Sped Transportation
- Sped Tuition

OPEB

 ABRSD began funding OPEB out of the operating budget in FY '13

FY'13 \$236,000

FY'14 \$376,000

FY '15 \$506,000

- To fully fund the \$1.4 million combined Town of Acton and ABRSD FY '16 plan, ABRSD would need to contribute about \$900K in FY '16. We are recommending a more gradual approach, allowing us to get to \$900K in FY '17.
- Recommending \$700,000 in FY '16 budget

Middlesex Retirement

- The School Committee November re-vote of the FY '15 Regional Assessment fully funded the Middlesex Assessment that is being partially paid by the two towns
- Even with that, Middlesex has a large increase for FY '16
 Original FY '15 Budget \$1,304,911
 Revised FY '15 Budget \$1,756,208
 Preliminary FY '16 Assessment \$2,059,997 (17.3% increase)
- The new FY '16 Middlesex Assessment has some town employees on the school list and some school employees on the town list. We are working with them to verify, and the preliminary assessment may change.

Health Insurance

- Current recommendation from the Health Insurance Trust
 7% 8%
- We put 8% for actives and retirees in the preliminary budget, hoping that it will be able to be reduced once the HIT votes actual rates
- The trust will be implementing a new retiree prescription drug plan (EGWP) which should lower rates

Salaries - FY '16

- Teachers' Salaries
 1.5% COLA
 plus 2.7% Steps/Lanes/Supermax
- Support Staff
 Office Support, Custodians, Bus Drivers, Sped Assistants,
 Classroom Assistants, Cafeteria, etc.
 1.5% COLA
 0.5% Steps

Added hours for Thursday afternoons and one extra professional day since these were approved after the FY '15 budget was voted

Salaries

- · Changes in Staffing
 - Reduction of two elementary classroom sections for decreasing enrollment
 - Moving some support staff from revolving accounts to budget due to decreased revenues
- Retirements
- 12 Teachers Retiring
- Early Retirement Incentive Added to Budget
 Salary for replacements budgeted at Master's step 3
 (\$53,541)

Debt Service

 Refinancing the debt provided savings in the FY '15 budget. Anticipated debt service increase for FY '16 is 4%

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FY '14 $2,020,296
FY '15 $1,847,734 (9% decrease)
FY '16 $1,920,743 (4% increase)
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Sped Tuition and Transportation

- The increases in Special Education Tuition in FY '15 and the revision of the CASE assessment methodology continues to be a budget driver
- Sped Tuition (net of Circuit Breaker Reimbursement)

FY '14 \$4,145,625

FY '15 \$5,213,514 (26% increase)

FY '16 \$5,316,404 (2% increase)

Sped Transportation

FY '14 \$1,454,538

FY '15 \$1,340,411 (8% decrease)

FY '16 \$1,572,647 (17.3% increase)

Future Budgetary Conversations

January 8 – Superintendent's FY16 Preliminary Budget Presentation #2; Recommended Overall Budget and Assessment Increases

January 22 – FY16 Budget Discussion; Detailed Budget by Account available

January 31 - Budget Saturday

February 5 - Public Hearing on FY16 Budget

ABRSD SPECIAL REVENUE FUNDS	
YEAR END BALANCES	

YEAR END BALANCES							
	FUND#	FUND TITLE	FY10	FY11	FY12	FY13	FY14
	rund#	FOND THEE	BALANCE	BALANCE	BALANCE	BALANCE	BALANCE
	3311	SUPERINTENDENT GIFTS	\$0.02	\$154.02	\$444.02	\$1,534.02	\$707.50
	3315	UNITED WAY GIFT	\$994,95	\$994.95	\$994.95	\$994.95	\$994.95
	3323	CURRICULUM GIFT	\$38,57	\$349.11	\$956.71	\$663.06	\$908.45
	8089	ESL REVOLVING	\$10.57	\$10.57	\$10.57	\$10.57	\$10.57
ADMINI	3501	INSURANCE REIMBURSEMENT	\$10,345.09	\$15,574.19	\$15,431.38	\$17,065.96	\$17,135.16
ADMIN	3417	TELEPHONE REVOLVING	\$16,695.47	\$26,699.84	\$22,715.95	\$28,444.95	\$25,907.43
	3502	VENDOR RECOVERY	\$58,450.75	\$38,348.98	\$40,698.79	\$40,698.79	\$40,698.79
	3331	TEACHING AMERICAN HISTORY	\$0.00	\$0.00	\$0.00	(\$1,000.00)	\$0.00
		TOTAL	\$86,535.42	\$82,131.66	\$81,252.37	\$88,412.30	\$86,362.85
		ATHLETIC GIFTS	\$12,248.26	\$6,203.76	\$0.00	\$0.00	\$0,00
	3301	ATHLETIC GIFTS ABSAF: ATHLETICS	\$45,027.24	\$5,791.13	\$0.00	\$0.00	\$0.00
	3405	ATHLETIC REVOLVING	\$40,734.77	(\$0.00)	\$2,223,06	(\$0.00)	(\$0.00)
ATHLETICS	3403	ATHLETIC REVOLVING	\$40,754.77	(30.00)	#2,225 ,00	(00.00)	
		TOTAL	\$98,010,27	\$11,994.89	\$2,223.06	(\$0.00)	(\$0.00)
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	3322	ELM STREET HOOPS GIFT	\$1,214.00	\$1,214.00	\$1,214.00	\$1,214.00	\$1,214.00
	3324	SOLAR PANEL PROJECT	\$1,555.75	\$1,555.75	\$1,555.75	\$1,555.75	\$1,555.75
	3329	FRIENDS OF LOWER FIELDS	\$0,00	\$0.00	\$0.00	\$4,131.90	\$13,460.82
BUILDINGS &	3330	LOWER FIELDS GIFT 2	\$0.00	\$0.00	\$0.00	\$4,130.31	\$4,130.31
	3347	DOW TRACK GIFT	\$0.00	\$0.00	\$0.00	\$0,00	\$95,465.38
GROUNDS	4001	LOWER FIELDS CONSTRUCTION	\$0.00	\$0.00	\$0.00	\$3,673.40	\$3,821.41
	3503	VANDALISM REIMBURSEMENT	\$311.09	\$311.09	\$311.09	\$311.09	\$311.09
		TOTAL	\$3,080,84	\$3,080.84	\$3,080.84	\$15,016.45	\$119,958.76
		X 3 X 1.12				,	
	3402	COMMUNITY EDUCATION	\$389,639.45	\$466,570.20	\$433,037.22	\$560,695.52	\$683,484.87
	3403	USE OF FACILITIES	\$54,826.35	\$0.09	(\$0.00)	\$14,160.82	\$0.07
COMMUNITY EDUCATION	3404	DRIVERS EDUCATION	\$82,559.90	\$92,027.89	\$125,045.06	\$171,916.98	\$207,031.60
		TOTAL	\$527,025.70	\$558,598.18	\$558,082.28	\$746,773.32	\$890,516.54
INTEGRATED							
PRESCHOOL	3429	AD INTEGRATED PRESCHOOL	\$60,530.49	\$108,752.15	\$118,511.65	\$168,962.37	\$74,112.88
	3305	JUNIOR HIGH GIFTS	\$2,390.74	\$9,562.01	\$11,769.11	\$8,978.95	\$12,123.80
	3312	ABSAF: JUNIOR HIGH EXTRACURRICULAR	\$13,860.38	\$5,073.09	\$5,100.08	\$1,211.82	\$3,453.85
	3314	JOHN LORING MEMORIAL GIFT	\$4,628.42	\$4,633.99	\$4,638.61	\$4,643.03	\$4,645.48
HENDOR HIGH	3316	PROJECT WELLNESS JUNIOR HIGH	\$20,410.62	\$4,488.06	\$0.00	\$0.00	\$0.00
JUNIOR HIGH	3317	EDFAAB GIFT - JUNIOR HIGH	\$3.64	\$3.64	\$3.64	\$3.64	\$3.64
	3411	LOST BOOKS-JUNIOR HIGH	\$3,285.43	\$3,755.70	\$3,880.28	\$3,616.09	\$5,772.09
		TOTAL	\$44,579.23	\$27,516.49	\$25,391.72	\$18,453.53	\$25,998.86
LIBRARY							
REVOLVING	3416	LIBRARY REVOLVING	\$7,806.57	\$10,795.01	\$7,831.63	\$8,834.19	\$7,905.73
ODP							
REVOLVING	3428	ODP REVOLVING	\$47,706.76	\$87,085.99	\$87,846.33	\$96,801.24	\$12,279.36
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ABRSD SPECIAL REVENUE FUNDS

YEAR END BALANCES	FUND#	FUND TITLE	FY10 BALANCE	FY11 BALANCE	FY12 BALANCE	FY13 BALANCE	FY14 BALANCE
PERFORMING ARTS	3302 3304 3321 3327 3415 3422 3423 3425	ABSAF: SENIOR HIGH PERFORMING ARTS BAND UNIFORMS AB FRIENDS OF DRAMA GIFTS DRAGONFLY THEATER PERFORMING ARTS REVOLVING JUNIOR HIGH THEATER REVOLVING SENIOR HIGH: PROSCENIUM CIRCUS SENIOR HIGH CHORUS	\$2,892.23 \$6,997.10 \$25.00 \$120,303.48 \$2,407.52 \$10,978.56 \$17,297.30 \$6,341.12	(\$0.00) \$1,802.22 \$25.00 \$31,642.24 \$1,362.27 \$5,959.22 \$5,966.69 \$8,035.43	(\$0.00) \$4,647,34 \$25.00 \$16,059.33 \$0.00 \$1,074.39 \$3,997.41 \$17,242.02	\$3,357.36 \$0,00 \$25.00 \$0,00 \$5,568.93 (\$0,00) \$12,627.40 \$8,889.05	\$5,608.46 \$0,00 \$25.00 \$8,136.44 \$8,630.76 \$7,730.50 \$7,987.38 \$9,635.06
PRIVATE GRANTS	3318 3325 3326 3328	TOTAL PARENT INVOLVEMENT PROJECT NSTA TOYOTA TAPESTRY MCC BIG YELLOW SCHOOL BUS NSTAR POWER DOWN PROJECT TOTAL	\$167,242.31 \$3,501.11 \$1,542.46 \$0.00 \$0.00 \$5,043.57	\$5,641.22 \$1,542.46 \$124.59 \$0.00 \$7,308.27	\$43,045.49 \$12,585.02 \$1,542.46 \$205.14 \$1,150.00 \$15,482.62	\$30,467.74 \$16,739.77 \$1,003.54 \$205.14 \$21,050.00 \$38,998.45	\$17,691.68 \$71.37 \$205.14 \$16,335.27 \$34,303.46
SCHOOL CHOICE	3401	SCHOOL CHOICE	\$207,017.13	\$37,821.70	\$4,728.94	\$65,801.74	\$64,984.42
SCHOOL LUNCH	3201	SCHOOL LUNCH	\$299,626.06	\$335,372.27	\$314,940.88	\$296,568.68	\$365,035.68
SCHOOL STORES	3421 3420	JUNIOR HIGH STORE REVOLVING EMPORIUM REVOLVING TOTAL	\$8,847.41 \$81,763.67 \$90,611.08	\$7,614.67 \$78,328.88 \$85,943.55	\$7,753.86 \$42,003.36 \$49,757.22	\$2,863.30 \$25,585.06 \$28,448.36	\$1,382.58 (\$7.77) \$1,374.81
SENIOR HIGH	3306 3307 3308 3309 3310 3313 3319 3320 3412 3413 3419 8091 3430 3424	SENIOR HIGH GIFTS SENIOR HIGH GIFT: GAZEBO SENIOR HIGH GIFT: TSO SENIOR HIGH GIFT: OTHER SENIOR HIGH GIFT: OTHER SENIOR HIGH GIFT: ABSAF ABSAF: SENIOR HIGH EXTRACURRICULAR SENIOR HIGH: SPECTRUM LOST BOOKS-SENIOR HIGH PARKING-SENIOR HIGH SCHOOL TO BUSINESS SMOKING REVOLVING SWAP TUTTION SENIOR HIGH: COUNSELING/TESTING	\$6,639.73 \$1,002.41 \$14,664.84 \$2,477.25 \$375.25 \$25,882.01 \$228.71 \$140.95 \$20,693.04 \$276.50 \$4,770.39 \$20.00 \$4,233.52 \$32,573.36	\$8,296,23 \$1,002,41 \$13,099,69 \$4,776,13 \$375,25 \$2,102,38 \$180,03 \$728,95 \$24,458,38 \$20,671,80 \$3,313,59 \$20,00 \$4,078,32 \$29,584,94 \$112,688,10	\$9,605.98 \$1,282.41 \$15,893.62 \$9,569.52 \$375.25 \$5,598.52 \$162.84 \$1,887.95 \$29,325.26 \$26,341.55 \$956.88 \$20.00 \$256.32 \$15,959.56	\$5,687.03 (\$0.00) \$10,874.21 \$20,298.00 \$0.00 \$0.00 \$978.31 \$2,429.95 \$24,574.67 \$13,127.45 \$0.00 \$20.00 \$256.32 \$13,220.74	\$4,981.44 (\$0.00) \$6,920.56 (\$4,490.60) \$15,352.00 \$11,338.17 \$3,080.59 \$1,651.95 \$24,035.26 \$29,445.55 (\$2,867.93) \$20.00 (\$168.68) \$9,031.74

ABRSD SPECIAL REVENUE FUNDS YEAR END BALANCES

	FUND#	FUND TITLE	FY10 BALANCE	FY11 BALANCE	FY12 BALANCE	FY13 BALANCE	FY14 BALANCE
SUMMER SCHOOL TUITION	3414	SUMMER SCHOOL TUITION	\$68,073.26	\$106,312.43	\$126,970.84	\$85,812.85	\$147,704.65
TRANSPORTATION	3418	TRANSPORTATION	\$48,258.07	\$56,091.05	\$66,788.40	\$87,475.51	\$98,365.65
		GRAND TOTAL	\$1,875,124.72	\$1,686,285.65	\$1,623,169.93	\$1,868,293.41	\$2,074,987.30

APS SPECIAL REVENUE FUNDS YEAR END BALANCES

YEAR END BALANCES	FUND	FY10 BALANCE	FY11 BALANCE	FY12 BALANCE	FY13 BALANCE	FY14 BALANCE
	APS SUPERINTENDENT APS ESL AFTER SCHOOL	\$282.09 \$323.53	\$145.29 \$323.53 \$170.29	\$145.29 \$323.53 \$170.29	\$145.29 \$323.53 \$170.29	\$145.29 \$323.53 \$170.29
	BAY STATE READERS 2ND CURRICULUM GIFTS	\$170.29 \$955.57	\$744.32	\$744.32	\$10.00	\$10.00
	LIBRARY SUPPORT	\$5,383.78	\$6,794.10	\$11,597.87	\$13,784.61	\$10,319.29
1D) (D)	MCC BIG YELLOW SCHOOL BUS	\$749.75	\$1,349.75	\$1,749.75	\$2,104.05	\$1,704.05
ADMIN	SINGAPORE MATH	\$20.16	\$20.16	\$20.16	\$20.16	\$20.16
	TEACHING AMERICAN HISTORY	\$0.00	(\$2,625.59)	(\$1,000.00)	\$0.00	\$0.00
	APS PD OUTDOOR CLASSROOM ACTON GARDEN GIFT CLUB				\$69.01 \$500.00	\$314.37 \$500.00
	TOTAL	\$7,885.17	\$6,921.85	\$13,751.21	\$17,126.94	\$13,506.98
	APS MCCARTHY ADK GIFT	\$630.00	\$179.41	\$179.41	\$155.15	\$0.00
	GATES ADK GIFT	\$0.00	\$0,00	\$0.00	\$0.00	\$0.00
	DOUGLAS ADK GIFT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ADK GIFTS	COMMUNITY ED ADK GIFT	(\$0.00)	\$7,337.72	\$6,127.23	\$59,389.32	\$1,915.30
	TOTAL	\$630.00	\$7,517.13	\$6,306.64	\$59,544.47	\$1,915.30
	O DIM DIVO N. MOROJAIN	\$2.086,85	\$2,086.85	\$2,086.85	\$2,086.85	\$2,086.85
	APS DAMON BUILDING PLAYGROUND GATES PLAYGROUND EQUIPMENT	\$317.31	\$317.31	\$317.31	\$317.31	\$317.31
BUILDINGS & GROUNDS	WEST ACTON BOARDWALK	\$21,431.34	\$12,254.50	\$11,822.50	\$11,822.50	\$11,822.50
	TOTAL	\$23,835.50	\$14,658.66	\$ 14,226.66	\$14,226,66	\$14,226.66
	ADD COMMITTERS TO COM	\$2.60	\$2.60	\$752.60	\$752,60	\$756.20
	APS CONANT TECHNOLOGY CON: PROFESSIONAL DEV GIFT	\$229.23	\$229.23	\$229.23	\$229.23	\$229.23
	CONANT ART GIFT	\$84.14	\$5.22	\$5.22	\$5.22	\$95.48
CONANT	CONANT FOUNDATION MTG GIFT	\$11.29	\$11.29	\$11.29	\$11.29	\$11.29
CONAINI	EDFAAB GIFT	\$1,291.58	\$270.74	\$270.74	\$270.74	\$270.74
	TOTAL	\$1,618.84	\$519.08	\$1,269.08	\$1,269.08	\$1,362.94
	APS DOUGLAS DEC MATH	\$48.14	\$48.14	\$48.14	\$48.14	\$48.14
	APS DOUGLAS JAPANESE	\$4.94	\$4.94	\$4.94	\$4.94	\$4.94
2.22.22	APS DOUGLAS MENTORING	\$606.44	\$606.44	\$606.44	\$606.44	\$606.44
DOUGLAS	DOUGLAS FOUNDATION MTG GIFT	\$42.22	\$42.22	\$42,22	\$42.22	\$42.22
	TOTAL	\$701.74	\$ 701.74	\$701.74	\$701.74	\$701.74
DOUGLAS BEFORE &						
AFTER SCHOOL	DOUGLAS AT DAWN/DUSK	\$268,701.28	\$268,497.33	\$248,992.64	\$254,109.07	\$169,984.19

APS SPECIAL REVENUE FUNDS YEAR END BALANCES

	FUND	FY10 BALANCE	FY11 BALANCE	FY12 BALANCE	FY13 BALANCE	FY14 BALANCE
	CONANT ENRICHMENT GIFT	\$40,622.72	\$46,433.80	\$75,697.14	\$40,859.69	\$101,114.97
	GATES ENRICHMENT GIFT	\$0.00	\$16,640.93	\$18,304.70	(\$31,895.51)	\$25,265.37
ENRICHMENT	MCT ENRICHMENT GIFT	\$0.00	\$1,649.52	\$6,439.35	\$4,344.47	\$51,330.60
	TOTAL	\$40,622.72	\$64,724.25	\$100,441.19	\$13,308.65	\$177,710.94
	APS GATES PRIVATE	\$6,147.12	\$8,584.26	\$10,423.74	\$ 11,119.77	\$9,018.03
	GATES FOUNDATION MTG GIFT	\$0.07	\$0,07	\$0.00	\$0.00	\$0.00
GATES	ANONYMOUS GIFT	\$612.29	\$0.00	\$3,266.94	\$3,266.94	\$902.94
	TOTAL	\$6,759.48	\$8,584.33	\$13,690.68	\$14,386.71	\$9,920.97
McCARTHY-TOWNE	APS MCCARTHY TECHNOLOGY	\$0.00	\$0.00	\$371.88	\$714.54	\$3,300.00
	MERRIAM HANDSHAKE PROJECT	\$62.91	\$62.91	\$62.91	\$62.91	\$62.91
	MERRIAM OPEN CIRCLE	\$1,000.00	\$2,082.00	\$2,100.47	\$3,290.47	\$0,00
MERRIAM	MERRIAM ORGANIC GARDENING PROJECT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	TOTAL	\$1,062.91	\$2,144.91	\$2,163,38	\$3,353.38	\$62.91
MERRIAM BEFORE & AFTER SCHOOL		0171 260 64	\$163,807.59	\$128,483.64	\$126,712.68	\$141,867.97
AFTER SCHOOL	MERRIAM MORNING/AFTERNOON	\$171,369.64	\$163,807.39	\$128,483.04	\$126,712.08	\$141,007.97
	APS CONANT PTO	\$13,235.14	\$0.00	\$619.07	\$2,021.15	\$7,815.77
	APS DOUGLAS PTO	\$24,018.39	\$35,093.91	\$13,427.73	\$0.00	\$4,595.25
	APS GATES PTO	\$2,480.79	\$1,170.26	\$7,349.56	\$1,536.19	\$2,020.93
PTO	APS MCCARTHY TOWNE PTO	\$10,804.39	\$23,041.93	\$10,690.33	\$4,655.93	\$177.04
	APS MERRIAM PTO	\$18,823.08	\$22,377.53	\$7,481.88	\$6,455.05	\$355.28
	TOTAL	\$69,361.79	\$81,683.63	\$39,568.57	\$14,668.32	\$14,964.27
	ANG COMOON LIDION	(\$420,904,70)	(\$499,168.85)	(\$558,705.55)	(\$558,705.55)	(\$621,990.62)
	APS SCHOOL LUNCH CONANT SCHOOL LUNCH	(\$420,804.79) \$106,241.24	\$125,873.59	\$133,079.86	\$138,015.93	\$158,008.00
	DOUGLAS SCHOOL LUNCH	\$80,936.76	\$73,972.66	\$72,198.57	\$79,054.26	\$106,036.05
COMPONE LIBIOU	GATES SCHOOL LUNCH	\$107,716.23	\$130,773.04	\$138,107.59	\$144,573.72	\$152,261.59
SCHOOL LUNCH	MCCARTHY SCHOOL LUNCH	\$25,612.97	\$25,527.88	\$18,574.38	\$13,512.24	\$35,133.58
	MERRIAM SCHOOL LUNCH	\$185,784.01	\$219,047.35	\$235,556.97	\$253,365.93	\$281,646.80
	TOTAL	\$85,486.42	\$76,025.67	\$38,811.82	\$69,816.53	\$111,095.40
	GRAND TOTAL	\$678,035.49	\$695,786.17	\$608,779.13	\$589,938.77	\$660,620.27

BLANCHARD SPECIAL REVENUE FUNDS

YEAR END BALANCES	FUND TITLE	FY10 BALANCE	FY11 BALANCE	FY12 BALANCE	FY13 BALANCE	FY14 BALANCE
ALL DAY KINDERGARTEN	FULL DAY KINDERGARTEN	\$3,117.02	\$22,274.02	\$83,160.20	\$84,341.34	\$67,815,34
EXTENDED DAY	EXTENDED DAY SCHOOL SERVICES	\$37,847.47	\$88,464.19	\$150,037.36	\$149,827.46	\$166,841.31
INTEGRATED PRESCHOOL	ECP (PRESCHOOL) REVOLVING FUND	(\$888.01)	\$12,407.63	\$25,753.22	\$43,809.06	\$82,713.75
	INSURANCE CLAIMS SCHOOL		\$2,216.69			\$1,539.82
	SCHOOL GUARENTEED DEPOSITS	\$50.00	\$50.00	\$50.00	\$50.00	\$0.00
OTHER	BLANCHARD EDUCATIONAL GIFT FUND	(\$281,21)	(\$81.21)	\$2,453.57	\$5,521.57	\$7,191.57
	TOTAL	(\$231.21)	\$2,185.48	\$2,503.57	\$5,571.57	\$8,731.39
SCHOOL CHOICE	SCHOOL CHOICE	\$115,046.00	\$120,403.00	\$196,993.00	\$201,588.00	\$196,220.71
SCHOOL LUNCH	SCHOOL LUNCH	\$9,539.30	\$16,722.61	\$28,309.98	\$38,147.17	\$51,156.32
	GRAND TOTAL	\$164,430.57	\$262,456.93	\$486,757.33	\$523,284.60	\$573,478.82

TAIL		FY10	FY11	FY12	FY13	FY14
	4					
		3301 ATHL	ETIC GIFTS			
	Beginning Balance	\$7,010.93	\$12,248.26	\$6,203.76	\$0.00	\$0.00
	Total Revenues In:	\$26,766.50	\$25,386.00	\$23,208.95	\$14,406.18	\$12,576.03
	Total Expenses Out:	\$21,529.17	\$31,430.50	\$29,412.71	\$14,406.18	\$12,576.03
	Total Encumbrances Out:	-	-	-	-	-
	Year End Balance	\$12,248.26	\$6,203.76	\$0.00	\$0.00	\$0.00
	Annual Growth	74.7%	-49.3%	-100.0%	0.0%	
						MARKET STATE OF THE STATE OF TH
		3303 ABSAF:	ATHLETICS			
	Beginning Balance	\$44,000.00	\$45,027.24	\$5,791.13	\$0.00	\$0.00
	Total Revenues In:	\$44,000.00	\$0.00	\$46,000.00	\$44,945.00	\$43,000.00
	Total Expenses Out:	\$42,972.76	\$39,236.11	\$51,791.13	\$44,945.00	\$43,000.00
	Encumbrances Out:	-	-	-	-	-
	Year End Balance	\$45,027.24	\$5,791.13	\$0.00	\$0.00	\$0.00
	Annual Growth	2.3%	-87.1%	-100.0%		

FY10	FY11	FY12	FY13	FY14

3405 ATHLETIC REVOLVING							
Beginning Balance	\$13,885.75	\$40,734.77	\$0.00	\$2,223.06	\$0.00		
Total Revenues In:	\$374,499.83	\$446,062.50	\$438,082.91	\$415,514.05	\$405,636.43		
Total Expenses Out:	\$347,650.81	\$486,797.27	\$435,859.85	\$417,737.11	\$405,636.43		
Encumbrances Out:	-	-	-	-	-		
Year End Balance	\$40,734.77	\$0.00	\$2,223.06	(\$0.00)	(\$0.00)		
Annual Growth	193.4%	-100.0%		-100.0%			

TO	FALS .			
Beginning Balance - TOTAL \$64,896.68	\$98,010.27	\$11,994.89	\$2,223.06	(\$0.00)
Revenues In - TOTAL \$445,266.33	\$471,448.50	\$507,291.86	\$474,865.23	\$461,212.46
Expenses Out - TOTAL \$412,152.74	\$557,463.88	\$517,063.69	\$477,088.29	\$461,212.46
Encumbrances Out- TOTAL -				-
Year End Balance-TOTAL \$98,010.27	\$11,994.89	\$2,223.06	(\$0.00)	(\$0.00)
Annual Growth 51.0%	-87.8%	-81.5%	-100.0%	

	FY10	FY11	FY12	FY13	FY14
	3201 SCH	OOL LUNCH			
Beginning Balance	\$262,066.92	\$299,626.06	\$335,372.27	\$314,940.88	\$296,568.68
Total Revenues In:	\$873,549.51	\$899,260.17	\$972,526.81	\$864,714.14	\$996,590.55
Total Expenses Out:	\$835,990.37	\$863,513.96	\$992,958.20	\$883,086.34	\$928,123.55
Encumbrances Out:	-	-	-	-	-
Year End Balance	\$299,626.06	\$335,372.27	\$314,940.88	\$296,568.68	\$365,035.68
Annual Growth	14.3%	11.9%	-6.1%	-5.8%	23.1%

FY10 - FY14 DETAIL

FY10 FY11 FY12 FY13 FY14

1	OTALS			
Beginning Balance - TOTAL \$83,877.10	\$85,486.42	\$76,025.67	\$38,811.82	\$69,816.53
Revenues In - TOTAL \$535,656.70	\$511,468.96	\$545,847.92	\$543,988.97	\$596,875.56
Expenses Out - TOTAL \$534,047.38	\$520,929.71	\$583,061.77	\$512,921.78	\$555,596.69
Encumbrances Out- TOTAL \$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Undesignated Fund Balance YE Close Entry			\$62.48	
Year End Balance-TOTAL \$85,486.42	\$76,025.67	\$38,811.82	\$69,816.53	\$111,095.40
Annual Growth 1.9%	-11.1%	-48.9%	79.9%	59.1%

BLANCHARD SCHOOL LUNCH SPECIAL REVENUE FUND FY10 - FY14 DETAIL	FY10	FY11	FY12	FY13	FY14
	Blanchard Sch	ool Lunch Fui	nd		
Beginning Balance	-\$2,220.56	\$9,539.30	\$16,722.61	\$28,309.98	\$38,147.17
Total Revenues In:	\$107,651.51	\$93,622.04	\$103,593.26	\$93,518.31	\$98,163.14
Total Expenses Out:	\$95,891.65	\$86,438.73	\$92,005.89	\$83,681.12	\$85,153.99
Year End Balance	\$9,539.30	\$16,722.61	\$28,309.98	\$38,147.17	\$51,156.32



3402 COMMUNITY EDUCATION							
Beginning Balance	278,145.08	389,639.45	466,570.20	433,037.22	560,695.52		
Total Revenues In:	2,658,589.57	2,694,002.95	2,631,697.69	2,709,022.06	2,895,598.47		
Total Expenses Out:	2,547,095.20	2,617,072.20	2,665,230.67	2,581,363.76	2,772,809.12		
Total Encumbrances Out:	-	-	-	-	-		
Year End Balance	389,639.45	466,570.20	433,037.22	560,695.52	683,484.87		
Annual Growth	40.1%	19.7%	-7.2%	29.5%	21.9%		

3403 USE OF FACILITIES							
Begin	nning Balance	26,673.36	54,826.35	0.09	(0.00)	14,160.82	
Total	Revenues In:	212,945.91	197,790.34	224,969.86	253,805.52	227,415.99	
Total l	Expenses Out:	184,792.92	252,616.60	224,969.95	239,644.70	241,576.74	
Encun	nbrances Out:	-	-	-	-	•	
Year	End Balance	54,826.35	0.09	(0.00)	14,160.82	0.07	
Ann	nual Growth						

3404 DRIVERS EDUCATION							
Beginning Balance	143,146.11	82,559.90	92,027.89	125,045.06	171,916.98		
Total Revenues In:	96,496.40	103,334.05	128,692.26	184,306.75	163,398.79		
Total Expenses Out:	157,082.61	93,866.06	95,675.09	137,434.83	128,284.17		
Encumbrances Out:	-	-	-	-	-		
Year End Balance	82,559.90	92,027.89	125,045.06	171,916.98	207,031.60		
Annual Growth	-42.3%	11.5%	35.9%	37.5%	20.4%		

TOTA	ALS			
Beginning Balance - TOTAL 447,964.55	527,025.70	558,598.18	558,082,28	746,773.32
Revenues In - TOTAL 2,968,031.88	_2,995,127,34	2,985,359.81	3,147,134.33	3,286,413.25
Expenses Out - TOTAL 2,888,970.73	2,963,554.86	2,985,875.71	2,958,443.29	3,142,670.03
Encumbrances Out- TOTAL .			-	
Year End Balance-TOTAL 527,025.70	558,598.18	558,082.28	746,773.32	890,516.54
Annual Growth 17.65%	5.99%	-0.09%	33.81%	19,25%

3016 Circuit Breaker Tuition								
	Beginning Balance	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00		
3016R07 - 3016R15	Revenues In:							
46000	STATE REVENUE - SEPTEMBER	\$160,895.00	\$177,940.00	\$285,035.00	\$290,451.00	\$351,205.00		
46000	STATE REVENUE - DECEMBER	\$160,895.00	\$177,940.00	\$285,035.00	\$290,451.00	\$351,205.00		
46000	STATE REVENUE - APRIL	\$160,895.00	\$177,940.00	\$285,035.00	\$278,026.00	\$351,205.00		
46000	STATE REVENUE - JUNE	\$198,578.00	\$243,153.00	\$350,081.00	\$352,688.00	\$351,205.00		
46000	STATE REVENUE - SUPPLEMENTS			\$42,873.00				
	Total Revenues In:	\$681,263.00	\$776,973.00	\$1,248,059.00	\$1,211,616.00	\$1,404,820.00		
	Per DESE Variance	\$681,263.00 \$0.00	\$776,973.00 \$0.00	\$1,248,059.00 \$0.00	\$1,211,616.00 \$0.00	\$1,404,820.00 \$0.00		
30160701 - 30161501 524154	Expenses Out: SPED TUITION Total Expenses Out:	\$681,263.00 \$681,263.00	\$776,973.00 \$776,973.00	\$1,148,059.00 \$1,148,059.00	\$1,311,616.00 \$1,311,616.00	\$1,404,820.00 \$1,404,820.00		
	Total Encumbrances Out:	-	-	-	\$0.00	\$0.00		
	Undesignated Fund Balance YE Close Entry Year End Balance	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00		
	Annual Growth	24.9%	0.0%		-100.0%	#DIV/0!		

Beginning Balance	\$0.00	\$0.00	\$0.00	\$140,391.00	\$14,726.00
Revenues In:					
STATE REVENUE - SEPTEMBER	\$80,393.00	\$85,703.00	\$114,307.00	\$134,730.00	\$114,937.00
STATE REVENUE - DECEMBER	\$80,393.00	\$85,703.00	\$114,307.00	\$120,004.00	\$114,937.00
STATE REVENUE - APRIL	\$71,083.00	\$85,703.00	\$114,307.00	\$120,004.00	\$114,937.00
STATE REVENUE - JUNE	\$106,760.00	\$117,111.00	\$140,391.00	\$151,525.00	\$114,940.00
STATE REVENUE - SUPPLEMENTS			\$2,467.00		
Total Revenues In:	\$338,629.00	\$374,220.00	\$485,779.00 ~	\$526,263.00	\$459,751.00
Per DESE	\$338,629.00	\$374,220.00	\$500,505.00	\$511,537.00	\$459,751.00
Variance	\$0.00	\$0.00	\$14,726.00	-\$14,726.00	\$0.00
Expenses Out:					
SPED TUITION	\$338,629.00	\$374,220.00	\$345,388.00	\$651,928.00	\$459,751.00
Total Expenses Out:	\$338,629.00	\$374,220.00	\$345,388.00	\$651,928.00	\$459,751.00
Total Encumbrances Out:	-	-	-	\$0.00	\$0.00
Undesignated Fund Balance YE Close Entry					
Year End Balance	\$0.00	\$0.00	\$140,391.00	\$14,726.00	\$14,726.00
Annual Growth				-89.5%	
	Revenues In: STATE REVENUE - SEPTEMBER STATE REVENUE - DECEMBER STATE REVENUE - APRIL STATE REVENUE - JUNE STATE REVENUE - SUPPLEMENTS Total Revenues In: Per DESE Variance Expenses Out: SPED TUITION Total Expenses Out: Undesignated Fund Balance YE Close Entry Year End Balance	Revenues In: STATE REVENUE - SEPTEMBER \$80,393.00 STATE REVENUE - DECEMBER \$80,393.00 STATE REVENUE - APRIL \$71,083.00 STATE REVENUE - JUNE \$106,760.00 STATE REVENUE - SUPPLEMENTS \$338,629.00 Per DESE \$338,629.00 Variance \$0.00 Expenses Out: \$338,629.00 Total Expenses Out: \$338,629.00 Total Expenses Out: \$338,629.00 Total Encumbrances Out: -	Revenues In: \$80,393.00 \$85,703.00 \$874,220.00 \$874,220.00 \$874,220.00 \$874,220.00 \$8	Revenues In: STATE REVENUE - SEPTEMBER \$80,393.00 \$85,703.00 \$114,307.00 \$140,391.00 \$	Revenues In: STATE REVENUE - SEPTEMBER \$80,393.00 \$85,703.00 \$114,307.00 \$134,730.00 \$STATE REVENUE - DECEMBER \$80,393.00 \$85,703.00 \$114,307.00 \$120,004.00 \$STATE REVENUE - APRIL \$71,083.00 \$85,703.00 \$114,307.00 \$120,004.00 \$STATE REVENUE - JUNE \$106,760.00 \$117,111.00 \$140,391.00 \$151,525.00 \$STATE REVENUE - SUPPLEMENTS \$2,467.00 \$2,467.00 \$374,220.00 \$485,779.00 \$526,263.00 \$114,307.00 \$151,525.00

BLANCHARD	CIRCUIT	BREAKER	TUITION SPECIAL	REVENUE FUND
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FY10 - FY14 DETAIL	FY10	FY11	FY12	FY13	FY14

Beginning Balance	\$111,329.00	\$24,234.00	\$42,230.00	\$53,429.00	\$86,713.00
Total Revenues In:	\$115,160.00	\$105,248.00	\$107,614.00	\$122,205.00	\$90,357.00
Total Expenses Out:	\$202,255.00	\$87,252.00	\$96,415.00	\$88,921.00	\$103,600.00
Year End Balance	\$24,234.00	\$42,230.00	\$53,429.00	\$86,713.00	\$73,470.00

		3401 SCHOOL CI	HOICE			
	Beginning Balance	\$340,732.00	\$207,017.13	\$37,821.70	\$4,728.94	\$65,801.74
	Boxborough Fund Balance Transfer					
	Revenues In:	\$251,722.00	\$211,848.00	\$192,628.00	\$235,418.00	\$232,980.00
3401R15 46000	SCHOOL CHOICE STATE REVENUE Total Revenues In:	\$251,722.00 \$251,722.00	\$211,848.00	\$192,628.00	\$235,418.00	\$232,980.00
	Expenses Out:					
340101 514065	SCHOOL CHOICE TEACHER - ENGLISH	\$111,192.40	\$100,510.70	\$160,108.78	\$113,993.20	\$169,304.32
40101 514070	SCHOOL CHOICE TEACHER - MATH	\$49,096.06	\$51,731.00	\$0.00	\$60,352.00	\$64,493.00
40101 514078	SCHOOL CHOICE TEACHER - SCIENCE	\$39,507.00	\$55,113.84	\$65,611.98	\$0.00	\$0.00
40101 514080	SCHOOL CHOICE TEACHER - SOCIAL STUDIES	\$30,931.20	\$31,310.83	\$0,00	\$0.00	\$0.00
340101 514092	SCHOOL CHOICE TEACHER - VISUAL ARTS	\$27,660.54	\$9,485.63	\$0.00	\$0.00	\$0.00
40101 514093	SCHOOL CHOICE TEACHER - WORLD LANGUAGE	\$127,049.67	\$132,891.43	\$0.00	\$0.00	\$0.00
340102 514063	SCHOOL CHOICE TEACHER- ELEMENTARY ED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Total Expenses Out:	\$385,436.87	\$381,043.43	\$225,720.76	\$174,345.20	\$233,797.32
	Total Encumbrances Out:	-	-	-	-	
	Year End Balance	\$207,017.13	\$37,821.70	\$4,728.94	\$65,801.74	\$64,984.42
	Annual Growth	-39.2%	-81.7%	-87.5%	1291.5%	-1.2%

FY10

FY11

FY12

FY13

FY14

BLANCHARD SCHOOL CHOICE SPECIAL REVENUE FUND FY10 - FY14 DETAIL	FY10	FY11	FY12	FY13	FY14
	Blanchard Sch	ool Choice Fu	nd		
Beginning Balance	\$143,324.00	\$115,046.00	\$120,403.00	\$196,993.00	\$201,588.00
Total Revenues In:	\$196,722.00	\$192,845.00	\$192,735.00	\$179,595.00	\$197,076.00
Total Expenses Out:	\$225,000.00	\$187,488.00	\$116,145.00	\$175,000.00	\$202,443.29
Year End Balance	\$115,046.00	\$120,403.00	\$196,993.00	\$201,588.00	\$196,220.71

Acton-Boxborough Regional School District Capital Budget Requests FY' 16 January 8, 2015

Director of Facilities and Transportation

JD Head

Capital Planning

- Historically our strategy was to reduce large operational costs centers to address capital needs.
- ■Need exists to create a comprehensive capital planning document, draft created December 2013.
- ■Often a confluence of timing, need, and funding would come together to drive the process (lower fields & track & Utility / Grant sponsored projects)
- ■Four Questions
 - ■Is further deterioration an issue?
 - ■Is safety / security / or access a issue?
 - ■Does completing the project open doors to opportunity?
 - ■Does completing the project offer benefit to the community at large?

Proposed Funding

- ■FY' 15 Capital Funding includes \$155,000
- ■FY' 16 Proposed Budget includes funding to support a number of capital projects in addition to the previously proposed Existing Conditions Study

:

Projects Proposed FY '16

- Structural Engineering Conant \$17,500
 - The North corner of the Conant school building is experiencing an issue under ground that is causing the corner to heave. This will allow for a structural engineer to investigate the issue and propose future remedies.
- PDB Café Integrated Tables and Chairs \$45,000
 - Increased efficiency for custodial staff, increased sanitary capacity, improved functionality of the shared space.
- Asbestos Abatement Classroom Carpets Conant \$16,000
 - Would begin a cycle of 2 rooms per year. In order to remove and replace these rugs an asbestos abatement must occur.
- Bleachers Lower Gym HS \$40,000
 - The bleachers in the lower gym are failing. They have been repaired several times over the years and at this point it does not make sense to continue repairing this diminishing resource.
- Rug Removal and Matching Tile Replacement \$10,000
 - Begin a cycle of replacement for the flooring systems in the PDB classrooms

Future Projects							
Project	Cost Estimates	Location					
HS Auditorium Stage Floor	\$9K	High School Auditorium					
HS Auditorium Ceiling	\$45K	High School Auditorium					
Campus Circulation / Signage / Landscape Plan	TBD	Charter Road Campus					
Gym Floor	\$100K	Junior High School					
Boilers and HVAC Controls	500K	Blanchard					
Modular Removal	\$65K	Administration Building					
Admin Roof	\$75K	Administration Building					
Leary Turf and Lights	\$875K	Leary Field					
Re-pointing and Flashing	\$47K	Parker Damon Building					
Conant Roof	\$400K	Conant					
Gates Roof	\$400K	Gates					

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Acton-Boxborough Regional School District

EXISTING CONDITIONS STUDY & CAPITAL PLANNING

Acton-Boxborough Regional School Committee meeting 12/4/14

Background

- A priority that has been shared with me is the desire to develop a comprehensive capital plan that articulates both short and long-term capital needs for the District.
- This is consistent with an important commitment to make as it relates to our necessary oversight of the most important assets in our two towns – the multimillion dollar facilities that represent our school buildings.
- Generally speaking, the District is responsible for overseeing the maintenance, general repair and replacement of all aspects of our schools and the campuses that surround our eight facilities.

Acton-Boxborough Regional School District

Snapshot of our Facilities

- The last time that the district had an assessment performed by an architect or engineer on our buildings was in the late 1990s.
- A brief breakdown that provides a snapshot of our current buildings and their square footage includes the following:

Acton-Boxborough Regional School District

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- High School 400,000 sq ft with a remodel and addition in 2000/01
- Junior High 145,000 sq ft with a remodel and addition in 1998/99
- Parker Damon 140,000 sq ft with new construction in 1998
- Blanchard 69,000 sq ft with a remodel and addition in 1999
- Gates 54,000 sq ft with original construction in the early 1970's
- Conant- 55,000 sq ft with original construction in the early 1970's
- Douglas 48,000 sq ft with original construction in the late 1960's
- Administration Building 37,000 sq ft with original construction in the late 1950's

Acton-Boxborough Regional School District

What is an Existing Conditions Study?

- Within the industry, in-depth assessments of facilities often adopt a variety of terms
- One of the more preferred terms to adequately describe such work is that
 of an "existing conditions" assessment
- Is completed by objective experts in the field who know schools and public facilities including engineers and architects
- Thoroughly examines the current state of our buildings and their systems (i.e. HVAC), the envelope of our buildings (i.e. windows and roofs) and interior needs such as repair and renovation items
- Will consider current spatial use of our facilities and examine student population projections to help make informed choices of the best use of space moving forward
- Will compile such information in a priority order that will help the Administration and the community prioritize capital-related needs given "life-expectancy", compliance with existing building codes, and consideration of any needs related to instructional program delivery

Acton-Boxborough Regional School District

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Highlights of Deliverables

- Reviews educational specifications and engages faculty and staff in terms of future uses of educational space
- Examines population trends and projections alongside physical building capacity
- Assesses deficiencies in the buildings, systems and property of each school and establishes a replacement/repair schedule as part of a master plan
- Establishes a set of proposals or options that our district should consider
- Identifies options for seeking MSBA funding support

Acton-Boxborough Regional School District

Examples of Master Plan Studies

- Wilmington Public Schools - http://www.wilmington.k12.ma.us/School Master Planning StudyDraft 03312008.pdf
- Carlisle Public Schools
 http://www.carlisle.k12.ma.us/district/facilities/FacilitiesMasterPlan.pdf
- Lexington Public Schools/Town of Lexington
 http://ci.lexington.ma.us/committees/TownwideFacilities/ReducedTownwide%20Facilities%20Master%20Planning%20Committee%20Final%20Report%20August%202013.pdf

Acton-Boxborough Regional School District

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Next Steps:

- Originally, as part of establishing the FY15 budget, \$145,000 was set aside as capital that was intended to start the process of exploring the existing conditions of the facilities.
- Based upon a variety of factors, and additional information pertaining to the potential costs of a complete existing conditions study of all of our facilities, it is anticipated the cost could be closer to \$200,000.
- It is the intent to include in the FY16 budget a placeholder within our capital planning section of the budget to support the completion of an existing conditions study beginning after July 1, 2015.

Acton-Boxborough Regional School District